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# Journal Industrial Engineering

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# **Journal Industrial Engineering**

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## Content Presentation

As the first article, we present, *Design and construction of a Darrieus vertical axis turbine and analyzed by reverse engineering*, by GARCÍA-HERNÁNDEZ, Miguel Alejandro, CRUZ-GOMEZ, Marco Antonio, JUAREZ-ZERÓN, Tomás Aarón and SAAVEDRA-CRUZ, Nubia, with adscription in the Benemérita Universidad Autónoma de Puebla, as second article we present, *Performance indicators in the sustainable management of the company Metalyzinc*, by RAMÍREZ-ROMÁN, Adolfo, RODRÍGUEZ-RODRÍGUEZ, Luis Alberto, CHABAT-URANGA, Jacqueline and SUÁREZ-ÁLVAREZ, Ángel, with adscription in the Universidad Veracruzana, as third article we present, *Control system for parameter estimation in plastic injection for the automotive industry*, by ROMANO-RODRÍGUEZ, Ma. Natividad, MUÑOZ-RIOS, José Juan, PÉREZ-MARTÍNEZ, René and HERNÁNDEZ-MEDINA, José Juan, with adscription in the Instituto Tecnológico Superior de Tlaxco, as fourth article we present, *Microservices architecture as a viable option to support the organic growth of PYMEs*, by BENÍTEZ-QUECHA, Claribel, ALTAMIRANO-CABRERA, Marisol, LÓPEZ-GUZMÁN, Oscar Eduardo and MÉNDEZ-LÓPEZ, Minerva Donají, with adscription in the Tecnológico Nacional de México Campus Oaxaca.

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## Design and construction of a Darrieus vertical axis turbine and analyzed by reverse engineering

### Diseño y construcción de una turbina de eje vertical Darrieus y analizada por ingeniería inversa

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#### Abstract

The implementation of sustainable generation systems satisfying the demands of the electric power line has begun to become a necessity given the climatic consequences adjacent to the means of obtaining energy by burning fossil fuels. Today, Mexico has 30.14% of sustainable means installed as generators to the Electric Power System, but only as secondary feeders given their intermittency. However, wind farms have shown promise, being able to satisfy more than 30% of the Southeast Peninsula line at peak hours. Therefore, this research aimed to design and build a prototype of a reverse-engineered back-fed Darrieus vertical axis wind turbine. With the psychrometric chart data at 2135 masl, the parameters of angular velocity, tip speed ratio and wind rotor power were identified. In addition, the wind flow behavior was analyzed by means of a finite element modeling bounded by the K-Epsilon turbulence system and the boundary conditions pertinent to the State of Puebla. Finally, the results obtained will be discussed and based on these, how the implementation of this turbine in urban areas benefits.

#### Resumen

La implementación de sistemas de generación sustentable satisfaciendo las demandas de la línea de potencia eléctrica ha comenzado a convertirse en una necesidad dadas las consecuencias climáticas adyacentes a los medios de obtención de energía mediante la quema de combustibles fósiles. Hoy en día, México cuenta con un 30.14% de medios sustentables instalados como generadores al Sistema Eléctrico de Potencia, pero únicamente como alimentadores secundarios dadas sus intermitencias. Sin embargo, los parques eólicos han demostrado ser prometedores, siendo capaces de satisfacer más del 30% de la línea de la Península Sureste en horas pico. Por lo tanto, esta investigación tuvo como objetivo diseñar y construir un prototipo de aerogenerador de eje vertical Darrieus retroalimentada con ingeniería inversa. Con los datos de la carta psicométrica a 2135 msnm, fueron identificados los parámetros de velocidad angular, Relación de Velocidad de Punta y potencia del rotor eólico. Además, el comportamiento de flujo de viento fue analizado mediante un modelado de elemento finito delimitado por el sistema de turbulencias K-Épsilon y las condiciones de frontera pertinentes al Estado de Puebla. Para finalizar, se discutirán los resultados obtenidos y en base a estos; como beneficia la implementación de esta turbina en zonas urbanas.

**Darrieus wind turbine, Reverse engineering, CFD**

**Turbina eólica Darrieus, Ingeniería inversa, CFD**

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† Researcher contributing as first author.

## Introduction

The generation of electrical energy through the excitation of the armature winding of a synchronous machine is a fundamental fact in any power system that seeks to satisfy a high load demand; however, 69.86% of the means to turn the rotors of the generators of the grid in Mexico are by burning fossil fuels, combined cycles, and nuclear power plants, which produce large amounts of carbon emissions and substances that degrade the integrity of the ozone layer. It is therefore advisable to explore the other remaining 30.14% of the excitation means for our generators: by sustainable means. *Centro Nacional de Control de Energía [CENACE]. (2021) y Programa de Desarrollo del Sistema Eléctrico Nacional 2017-2031 [PRODECEN]. (2020).*

Among the five means of sustainable energy generation used in Mexico (photovoltaic, wind, biomass, hydroelectric and geothermoelectric), this research focused on wind power, specifically on the Darrieus vertical axis designs, which consist of capturing the winds through the blades of this turbomachinery, which rotates perpendicularly to the direction of the air flows. However, the implementation of vertical wind turbines in Mexico are hardly implemented in comparison with horizontal axis, this is because they have lower aerodynamic efficiency and a higher drag coefficient, therefore, their area of study has also been reduced, despite everything, vertical axis designs have two great advantages: the first is that they do not have to be oriented in the direction of the wind and the second is that they can work in urban areas where air currents are turbulent. *Centro Nacional de Control de Energía [CENACE]. (2020) y el Instituto Tecnológico y de Estudios Superiores de Monterrey. (2020).* In this project, the design and construction of a Darrieus vertical axis turbine retrofitted through reverse engineering and the psychrometric chart at 2135 meters above sea level, the calculation sheets of the parameters of angular velocity, Tip Speed Ratio, and power capacity that the rotor can generate with an average wind speed of 8.03 m/s radially were developed. In addition to corroborating each of these coefficients calculated through a CFD analysis, using the mathematical model K-Epsilon and the Navier-Stokes equations. *Benemérita Universidad Autónoma de Puebla [BUAP]. (2021).*

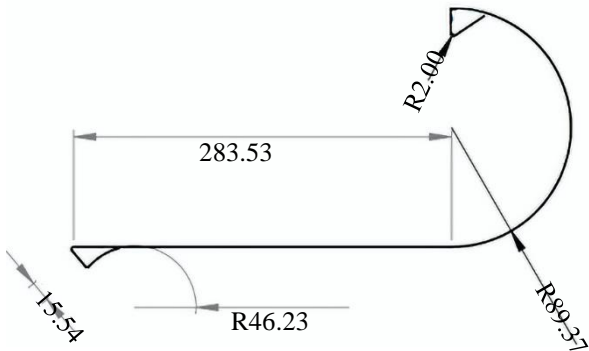
## Methodology

This research has a mixed approach, applying both quantitative and qualitative technologies, using systematic processes as well as recorded and estimated data. The objective of this project is to design and build a prototype of a Darrieus H-type vertical axis turbine, from a selection of recycled and low-cost materials, capable of operating under the climatic conditions of the State of Puebla, Mexico, and to obtain the wind rotor operation data using a reverse engineering process. To this end, the application of the quantitative method was relevant to obtain the parameters of angular velocity, TSR, and project power through the figures provided by an anemometer, the data from the psychrometric chart at 2135 masl, and the geometric characteristics of the turbine, such as its outer radius (0.495 m) and the contact area (0.07081 m<sup>2</sup>). The application of the qualitative method allowed the possibility of obtaining results from estimating the linear wind speed variable as a constant of the average air flow speed (8.03 m/s), in addition to a unit estimation of the drag coefficient; the operating data resulting from these estimates were an average angular velocity of 16.21632 rad/s and a projected power with the rotor assembled directly to the shaft of 22.45677 W. *Saavedra, A. et. al. (2019).* Finally, by the mixed method, a CFD analysis was performed to the CAD model of the turbine, through the ANSYS 2020 R2 Fluent simulator, where a control volume was implemented, in which a constant wind flow governed by the K-Epsilon model was made to observe how the fluid behaved with the wind rotor in operation. From the results obtained, a discussion of results was generated about the constructed design and its implications in the field of sustainable energy generation and sustainability.

## Elaboration of the design and construction of the Darrieus vertical axis turbine

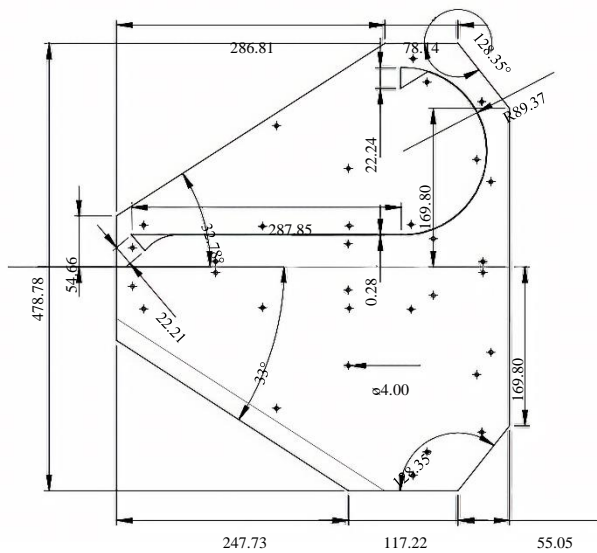
Generally, models of any turbomachinery are designed based on calculations developed concerning the physical conditions to which the system will be subjected. However, in this project; the calculations were approached through the reverse engineering process, so the wind turbine was first modeled based on previous designs.

A model of a Darrieus H-type vertical axis turbine with three blades was proposed, a schematic of the profile and blade dimensions is shown in Figure 1.



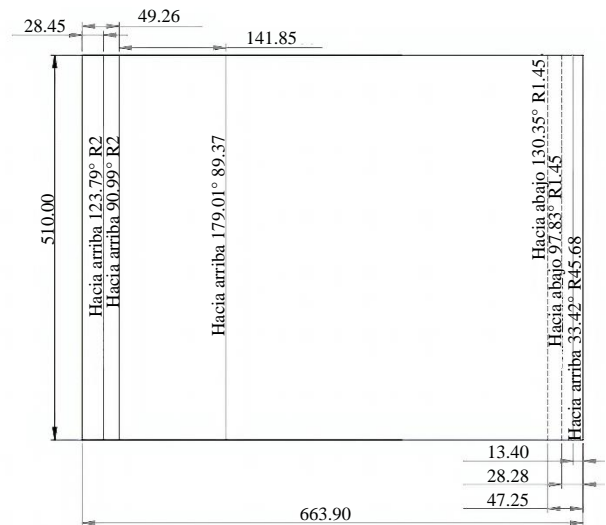
**Figure 1** Diagram of the profile and blade dimensions in millimeters  
 Source: Tribology and Transport Group. Faculty of Engineering. BUAP; Solidworks 2018

From the above schematic, in the freely licensed CAD tool Solidworks 2018, as shown in Figure 2, the base plans for the rotor blades were carried out.



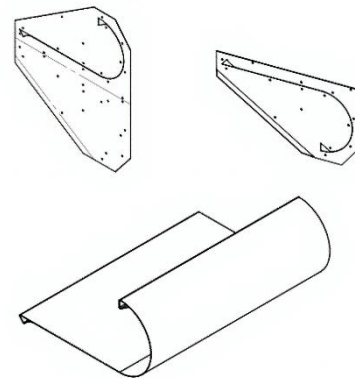
**Figure 2** Base plane in millimeters  
 Source: Tribology and Transport Group. Faculty of Engineering. BUAP; Solidworks 2018

Using a commercial sheet plate of 664 x 510 mm, the angles of curvature of the turbine blades were proposed, as shown in Figure 3.



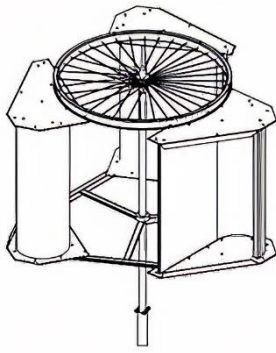
**Figure 3** Drawings for the manufacture of blade curvatures in millimeter  
 Source: Tribology and Transport Group. Faculty of Engineering. BUAP; Solidworks 2018

Following the geometry in the previous drawings, Figure 4 shows the three-dimensional model of the turbine elements, proposing a thickness of 26 mm.



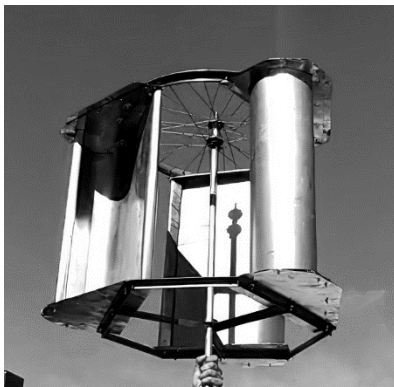
**Figure 4** Three-dimensional models of the base and blade  
 Source: Tribology and Transport Group. Faculty of Engineering. BUAP; Solidworks 2018

As part of the material reuse plan, it was decided to use a bicycle rim with a 260 mm radius to allow the rotation of the turbine, so it was also modeled in the final design, as shown in Figure 5.



**Figure 5** Final modeling of the Darrieus vertical axis turbine Source: Tribology and transport group. BUAP; Solidworks 2018

Using the design drawings of the Darrieus vertical axis turbine as a reference, the vertical rotor blades and bases were fabricated from a 26-gauge stainless steel sheet. Figure 6 shows the wind rotor assembled according to the above specifications.



**Figure 6** Darrieus vertical shaft turbine Source: Tribology and Transport Group. Faculty of Engineering. BUAP

### Theoretical analysis of the turbine

To allow the study of the Darrieus turbine, the average wind speed of Puebla (8.03 m/s) was declared to be constant. The rest of the wind rotor parameters were obtained through its geometry, the psychrometric chart data, and the formulas described below. *Benemérita Universidad Autónoma de Puebla [BUAP]. (2020).*

### Identification of TSR rate

The Tip Speed Ratio or TSR was obtained through equation 1, which relates the linear speed of the turbine to the linear speed perpendicular to the wind flows.

$$\lambda = \frac{v}{V} = \frac{wr}{V} \quad (1)$$

Where:

- $\lambda$ : Tip Speed Ratio.
- $V$ : Linear wind speed (m/s).
- $v$ : Turbine linear speed (m/s).
- $w$ : Turbine angular velocity (rad/s).
- $r$ : Turbine radius (m).

In which, the linear velocity of the turbine will be described by equation 2.

$$v = wr = 2\pi fr \quad (2)$$

Where:

- $f$ : Frequency (Hz)

Substituting the data in equation 1.

$$\lambda = \frac{2\pi(60 \text{ Hz})(0.495 \text{ m})}{8.03 \text{ m/s}}$$

Therefore.

$$\lambda = 23.23917$$

However, given the design of the Darrieus vertical axis turbine generated and that it has three blades equidistant to its axis and the same contact area, the TSR coefficient is divided by three, as shown in equation 3.

$$\lambda_R = \frac{\lambda}{3} \quad (3)$$

Where:

- $\lambda_R$ : Real Tip Speed Ratio

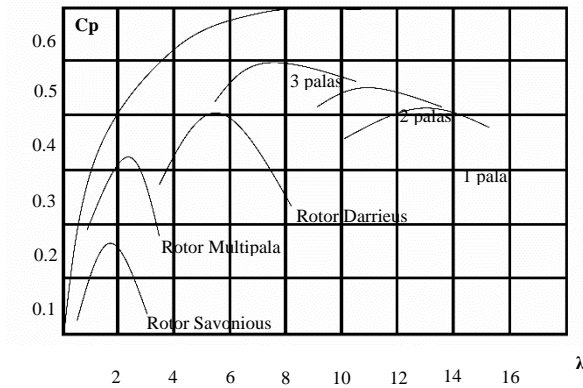
Substituting the data in equation 3.

$$\lambda_R = \frac{23.23917}{3} = 7.74639$$

### Power coefficient

The TSR allows us to measure the behavior of a body that rotates on its axis and is governed by aerodynamic drag and given the shape of the blades for wind capture are perpendicular to the wind flows and have a large contact area; a unit drag coefficient will be estimated.

Graphic 1 shows the power curves for the TSR of each of the designs. Therefore, we can estimate an approximate power coefficient of 0.35.



**Graphic 1** Tip Speed Ratio Curves concerning power coefficients of different wind turbine designs

Source: *Análisis matemático. Potencia Eólica. Hidrolate*; Recovered from <https://hidrolate.wordpress.com/tema/>. (2021)

### Force and power of the wind flow captured by the turbine

Based on the geometric characteristics of the wind rotor, the psychrometric chart of the State of Puebla (2135 masl) and the delimitation of the wind constant of 8.03 m/s, the equations of the force captured by the turbine and the power to be projected from it without mechanical transmissions were developed.

- Contact area =  $A = 0.07081 \text{ m}^2$
- Drag constant =  $C_A = 1$
- Wind speed =  $v = 8.03 \text{ m/s}$
- Air density =  $\rho = 1.225 \text{ kg/m}^3$
- Turbine radius =  $r = 0.495 \text{ m}$

The force exerted by the air flows exerted on the turbine blades is defined by equation 4.

$$F_w = C_A \frac{1}{2} \rho A v^2 \quad (4)$$

Substituting the data in equation 4.

$$= \left(\frac{1}{2}\right)(1.225 \text{ kg/m}^3)(0.07081 \text{ m}^2)(8.03 \text{ m/s})^2$$

Therefore

$$F_w = 2.79661 \text{ N}$$

The power to be harnessed by the wind speed is described in equation 5.

$$P_w = C_A \frac{1}{2} \rho A v^3 \quad (5)$$

Substituting the data in equation 5.

$$= \left(\frac{1}{2}\right)(1.2 \text{ kg/m}^3)(0.07081 \text{ m}^2)(8.03 \text{ m/s})^3$$

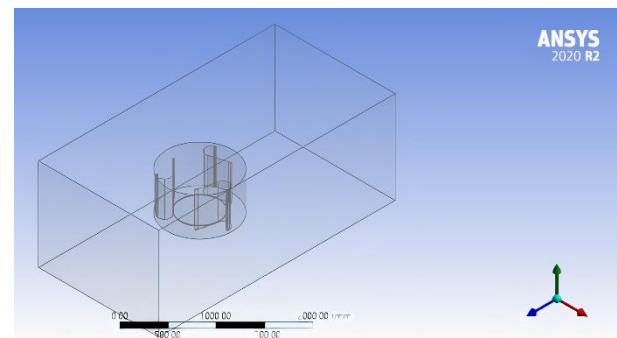
Therefore

$$P_w = 22.45677 \text{ W}$$

### CFD analysis of the Darrieus wind turbine

To observe the behavior of the wind flow while the wind turbine was rotating, the CAD model was imported into the ANSYS 2020 R2 CFD program.

As shown in Figure 7, a control volume was implemented to define the domain through which the wind flow would pass through the wind rotor. Likewise, a rotation domain was also declared to allow the model to rotate.



**Figure 7** Implementation of control and rotation domains  
Source: *Tribology and transport group. Faculty of Engineering. BUAP; ANSYS R2 2020. Student license*

The K-Epsilon viscosity model achievable with a near-wall treatment scalable to the wall was declared. In addition to programming the boundary parameters given in Table 1.



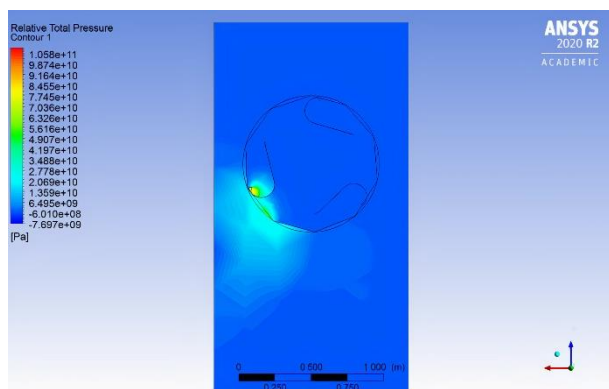
Parameters	Coefficients and Features
Fluid	Air Density = 1.225 kg/m <sup>3</sup> Viscosity = 1.784e-05 kg/m·s
Inlet	8.03 m/s to -Z
Relative pressure in control volume openings (except Inlet)	1.00863 atm
The direction of rotation of the rotation domain	Y = 1
The maximum speed of rotation of the rotation domain	16.21632 rad/s
Number of Prandt TDR	1.2
Number of Prandt TKE	1

**Table 1** Boundary parameters of CFD analysis

Source: Tribology and Transport Group. Faculty of Engineering. BUAP. (2021)

From these data, the simulation was developed in the CFX tool of ANSYS R2 2020, obtaining the results of pressure, the velocity of the air flows in the turbine.

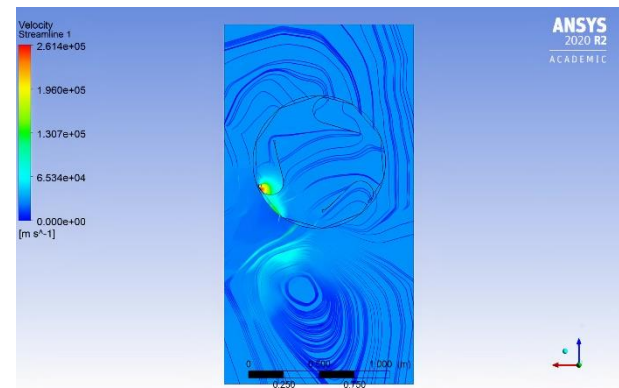
Figure 8 shows how the first air flow intake exerts a relative pressure of 63.2 MPA which starts to push the blade concerning the turbine shaft, making it rotate.



**Figure 8** CFD relative pressure results of airflow in the Darrieus vertical axis turbine

Source: Tribology and Transport Group. Faculty of Engineering. BUAP; ANSYS R2 2020. CFX. Student license

In Figure 9, it can be observed how the wind flows take helical shapes when colliding with the internal walls of the blades at a relative velocity, generating those turbulences that are released to the environment at approximately 90° after the wind capture.



**Figure 9** CFD linear velocity results of air flow in the Darrieus vertical axis turbine

Source: Tribology and Transport Group. Faculty of Engineering. BUAP. ANSYS R2 2020. Student license. (2021)

### Rectification of the linear velocity results using the Navier-Stokes equations and the Galerkin approximation

Since the ANSYS R2 2020 CFX software obtains the results using the finite volume discretization method, the linear velocity data will be corroborated through the Navier-Stokes equations without fear of a large lag in the CFD analysis solutions.

For the analytical resolution described in equation 6, the effects of viscosity, density, pressure, and temperature were neglected to achieve simpler governing equations, leaving the steady-state velocity as the unknown. Guanoluisa, E. (2011).

$$\vec{P} = [K]\vec{\phi} \quad (6)$$

Where:

- P: Elementary characteristic vectors.
- [K]: Elemental stiffness matrix.
- $\Phi$ : Node vectors for linear polynomial interpolation.

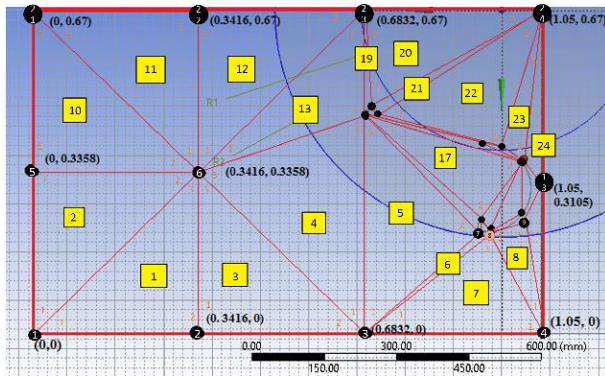
From Equation 6, we rename  $\Phi$  as the velocity of the air currents, as shown in Equation 7.

$$\vec{\phi} = \vec{V} \quad (7)$$

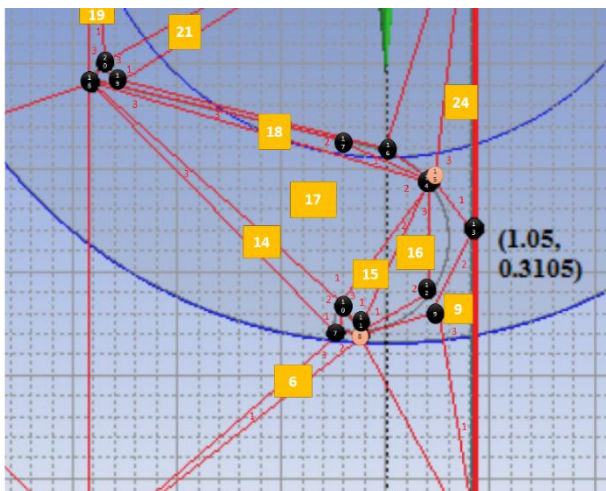
Therefore, by clearing V we obtain eq. 8.

$$\vec{V} = [K] \setminus \vec{P} \quad (8)$$

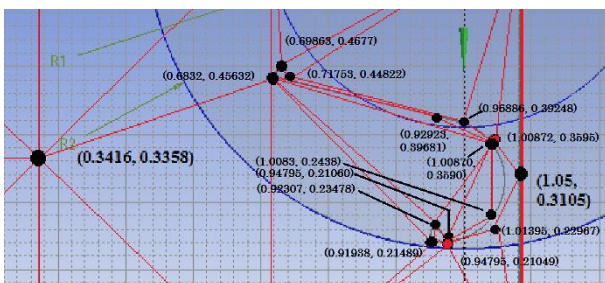
Using the Galerkin approximation, triangular elements were drawn to discretize a section of the top view of the control volume, as shown in Figures 10, 11, and 12. Guanoluisa, E. (2011).



**Figure 10** Analogous discretization with the numbering of elements and global and local nodes  
 Source: Tribology and transport group. Faculty of Engineering. BUAP. (2021)

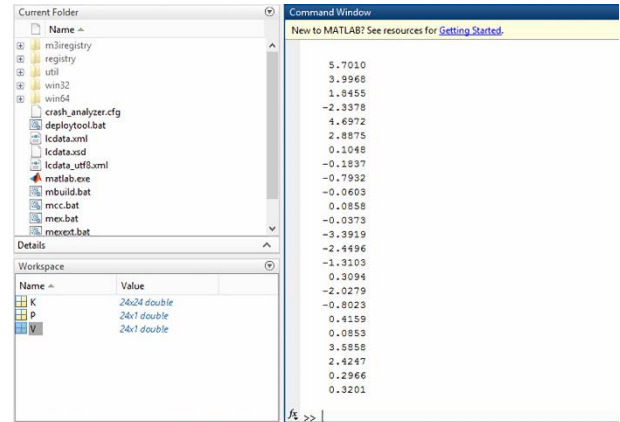


**Figure 11** Analogous discretization of blade details with the numbering of elements and global and local nodes  
 Source: Tribology and transport group. Faculty of Engineering. BUAP. (2021)



**Figure 12** Coordinate system of the analog discretization, warp details  
 Source: Tribology and transport group. Faculty of Engineering. BUAP. (2021)

Using the coordinate system and the numbering of the twenty-four global and local nodes, the matrices and vectors of equation 6 were developed, whose data were displayed in Matlab R2019a software to obtain the velocity vector described by equation 8, the solutions of the clearance are shown in figure 13.



**Figure 13** Vector V solution  
 Source: Tribology and transport group. Faculty of Engineering. BUAP; Matlab R2019a. (2021)

Since ANSYS indicates the direction of the results visually, the directions of the analog solution are defined by the sign corresponding to its result. So comparing; for example, element 16, which corresponds to the inner base of the blade, whose flow velocity is 1.3103 m/s according to the analog solution; is close to the 1.307 m/s of the ANSYS CFD solution, making the obtained results valid.

## Results

Table 2 shows all the calculated data obtained from the turbine geometry and the corresponding psychrometric data.

Description	Literal	Calculated Value
Ratio Rate Tip Speed	TSR	7.74639
Power Coefficient	Cp	0.35
Calculated power	Pw	22.45677 W

**Table 2** Calculated operating values  
 Source: Tribology and Transport Group. Faculty of Engineering. BUAP. (2021)

Regarding the airflow analysis, it can be interpreted that the wind intercepted by the turbine blades spreads out around the contact area, encapsulating the air eddies and releasing the greatest amount of kinetic energy by turbulence when reaching 90° after the first capture.

When comparing the steady-state velocity solutions obtained by the Navier-Stokes equations and the Galerkin approximation with the results obtained by the CFD analysis performed in ANSYS; it can be observed that there is a relatively pronounced lag, however, given the number and shape of the nodes and elements, this can be attributed to the accuracy of the study.

### Discussion of results

The Darrieus vertical axis turbine design proposed in this research presents a medium-high tip speed ratio with good turbulence behavior of the air flows. Therefore, in terms of sustainability, it would be a great benefit for urban areas with high wind speeds, providing them with an affordable and environmentally friendly energy production alternative.

In the sustainable area, the implementation of this wind turbine design would begin to generate a culture committed to the integrity of its environment. It would also allow Mexican society to actively participate in international compliance with the Paris Agreement on climate change and the reduction of carbon emissions by 2050.

### Conclusions

In this study, a three-bladed Darrieus H-type vertical axis design with a large contact area, capable of operating optimally under the psychrometric conditions of the State of Puebla in Mexico, was proposed for future implementation in different urban areas. However, the results obtained show low aerodynamic performance and pose a great challenge to meet the daily demands of city residences. In addition, safety measures must be considered for the inherent risks of this type of turbine, such as, for example, the use of tensioning cables at the top of the prototype to ensure its structural stability in the event of strong winds or a study to ensure that the building in which the installation will be carried out will be able to withstand the extra load. Even so, the Darrieus rotor represents a great advantage in the production of electrical energy in enclosed cities, where wind flows collide with buildings, forming air eddies; and since these designs do not need to be directed into the air currents; they become the appropriate wind generation devices for these environments.

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## Performance indicators in the sustainable management of the company Metalyzinc

### Desempeño de indicadores en la gestión sostenible de la empresa Metalyzinc

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#### Abstract

The research has been developed according to the result of the experimental study of the anti-corrosion protection service of the company Metalyzinc, in the period September 2020 - April 2021, where it is proposed that the performance of the indicators favors the competitiveness of the industrial service of the company of the COBOS Group founded in 1989, therefore, how is the sustainable impact by the management of the indicators in the service of the anti-corrosion protection system?; question that has allowed the content analysis of the reference framework of the context of the study, the knowledge of the operating process that involves the types of variables of the Galvanizinc System service, with the purpose of examining the impact of management, and the evaluation of the performance of the process with the support of diagnosis, application of statistical tools, innovation methodology and use of operational diagrams, contributing to the strengthening of strategic planning, the development of proposals for improvement and sustainable management.

#### Indicators, Galvanized, Management

#### Resumen

La investigación se ha desarrollado conforme al resultado del estudio experimental del servicio de protección anticorrosiva de la empresa Metalyzinc, en el periodo de Septiembre 2020 – Abril 2021, donde se plantea que el desempeño de los indicadores favorece la competitividad del servicio industrial de la empresa del Grupo COBOS fundada en 1989, por lo tanto, ¿Cómo es el impacto sostenible por la gestión de los indicadores en el servicio del sistema de protección anticorrosiva?; interrogante que ha permitido el análisis de contenido del marco referencial del contexto del estudio, el conocimiento del proceso operativo que involucra los tipos de variables del servicio Sistema Galvanizinc, con el propósito de examinar el impacto de la gestión, y la evaluación del desempeño del proceso con el apoyo de diagnóstico, aplicación de herramientas estadísticas, metodología de innovación y uso de diagramas de operaciones, contribuyendo en el fortalecimiento de la planeación estratégica, el desarrollo de propuestas de mejora y de la gestión sostenible.

#### Indicadores, Galvanizado, Gestión

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## Introduction

The company is in search of a quality improvement that allows the control of the service parameters, which is equivalent to generate products or services according to the standards established by the regulations or clients, which is the reason why in the last ten years quality has acquired transcendence in all levels of society (Verdoy et al., 2006).

The hot-dip galvanizing service is an advanced industry, dedicated to the protection against corrosion of iron and steel parts by immersing them in a crucible with molten zinc. As a result of the immersion, coatings are obtained that provide the parts with effective and long-lasting protection. These coatings have a much better adhesion than paints because they are alloyed with the base steel.

The control of indicators has become one of the key issues in organizations, since waste and losses caused by rejects, rework and returns can be very high, affecting the profitability of the business.

However, statistical control tools have evolved in the industries, but the use of statistical techniques is very low, often being considered very difficult, unnecessary and with high costs (Miró, 2005).

By means of statistical analysis and process design in particular, it is possible to reduce the number of critical variables. Since the application of statistical process control is governed by the concept of continuous improvement, the results obtained must be evaluated from time to time in order to, in a given case, re-evaluate from the lower and upper limits to the definition of KPI (Key Performance Indicator).

In the organization there are KPIs according to the areas within it, highlighting their use in areas such as logistics, quality, purchasing, sales, production.

The main objectives of the performance indicators are to measure the level of service, make a diagnosis of the situation, reporting its status, generating an environment of motivation to the teams responsible for meeting the objectives reflected in the KPI and, in general, to evaluate the progress constantly, that is why, the interest of promoting its importance within the business environment, and to promote the importance of this topic to engineering students, teachers and related professionals and also to companies that do not know the use of a KPI, which implies the characteristics, its use and impact on the performance of the organization through a methodology that can duplicate the effectiveness in innovation processes, also, that allows sustainable integration, stability, improvement and reduction of variability.

Planning and measurement are essential for a company to succeed. Carefully evaluating strategies and their results allows correcting mistakes, detecting new opportunities, anticipating consumer behavior and making better decisions. In order to carry out this continuous evaluation process, it is necessary to start from the key performance indicators, where the respective performance of the indicators favors the competitiveness of the industrial service, and the sustainable impact by the management of the indicators on the service of the corrosion protection system.

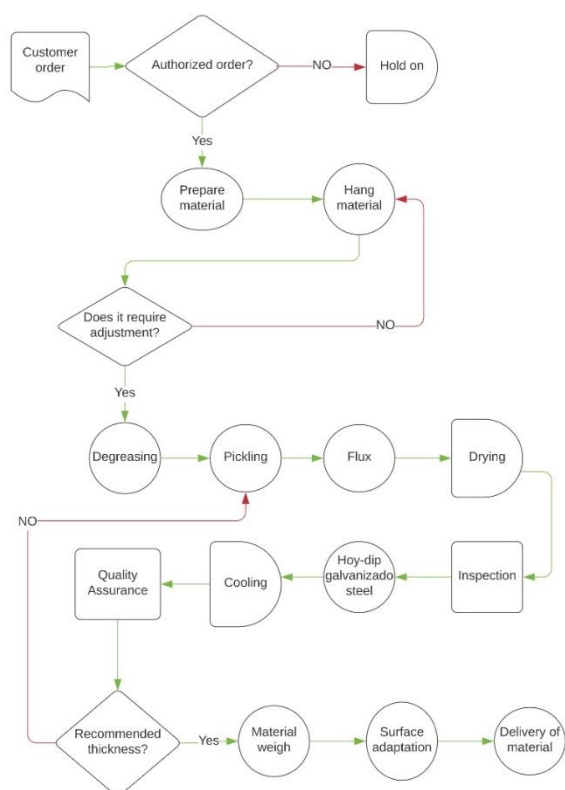
The sections of the article have been developed by blocks with the purpose of optimizing by demonstrating an option of impacting sustainability in the management of the indicators of the corrosion protection system, where, in the development part, listed in three parts, the topics are described in section one, the corrosion protection service, and in section two, the experimental work, where the methodology consisting of application of statistical tools is described in the section of general methodology of the study and innovation. Subsequently, the results, acknowledgements, conclusions of the research and its references are indicated.



**Figure 1** Facade of Metalyzinc, S.A. de C.V. facilities  
Source: COBOS Group Marketing

### Corrosion protection service

The Galvanizing process in the plant starts when we coat with Iron, Steel with Zinc or with alloys made of Zinc-Iron by immersing the part in molten Zinc, thus forming a long lasting protective layer with resistance in almost all natural environments.



**Figure 2** Flow chart of the operational process  
Source: Thesis by Martínez Peña, M<sup>a</sup>. Guadalupe

This diagram in figure 2, consists of the description of the following steps:

- At material reception, the conditions and weight of the material are inspected, as well as the initial service conditions are established.

- The process of hanging parts to be galvanized allows the parts to be sorted and clamped in relation to their weight and shape, also, the inclination and the object holder are determined so that the hot Zinc can flow properly.
- In the saline solution, the material is purified by eliminating grease or oil impregnated since its manufacture. It is very useful to eliminate organic contaminants such as grease, oil and dirt that adhere to the metal surface.
- In the rinsing stage, it avoids carrying impurities to the next stage of the process.
- With respect to the acid solution at room temperature, it allows the removal of rust and calamine, which are the most common surface contaminants.
- With the second rinsing stage, it prevents acid residues from passing to the next stages of the process.
- In the salt bath process, it favors the impregnation of the molten zinc on the steel surface.



**Figure 3** Steel in salt bath  
Source: Ruiz, E. (2016) Practical guide for hot dip galvanizing. Retrieved from [https://www.idu.gov.co/web/content/7423/guia\\_galvanizado\\_24nov14+\(1\).pdf](https://www.idu.gov.co/web/content/7423/guia_galvanizado_24nov14+(1).pdf)

- In the hot air-drying option, the parts are transferred to a hot air drying pit before immersion in the molten zinc bath.
- Being the heart of the process, the galvanizing area, the parts are immersed in a bath of molten zinc, at temperatures between 440°C and 460°C, this temperature will depend on the type of material structure to be protected.

- And, as a stage prior to delivery or storage as an accepted product, the thicknesses are sampled and appearance is checked to comply with the standard requested by the customer, when necessary, it is taken to the finishing area to remove burrs, sharp drops and surface adhesions of ashes or salt residues, to later perform a final inspection.

This protection is stronger than steel itself and is capable of protecting small bare areas (by means of galvanic protection) and is extremely economical. For small parts, on the other hand, we apply centrifugation after immersion. We also perform the process of galvanizing only on the outside, to power radiators, coils and other parts.

The hot-dip galvanizing layer is formed by Zn-Fe alloys, which is made with the Zinc and Iron bath of the parts. The thickness and appearance of this protective layer depend on multiple factors, some of which are specific to the part itself and others to the bath.

Hot dip galvanizing (Galvanizinc System) is one of the best options for corrosion protection of iron and steel.



**Figure 4** Galvanized parts over molten zinc  
Source: *Metalyzinc Quality*

The barrier protection occurs because a thin layer of zinc oxides is created on the zinc surface, due to the fact that carbon dioxide  $\text{CO}_2$  from the atmosphere reacts with the zinc resulting in zinc carbonate  $\text{ZnCO}_3$  which is insoluble in water and prevents the formation of corrosion products. Through a process of diffusion saturation of the steel surface with zinc, as a rule, in the range of 300-550°C in a suitable medium.

## Experimental work

### Collection of information

The selection of the service was made in conjunction with the company's quality manager, considering the impact on delivery time due to rework or reprocessing. Considering the process of immersion of parts in molten zinc. The information for the year 2020 was recorded, specifically for the type of structural material, in order to have sufficient data for the analysis. This analysis was developed in the period from December 2020 to February 2021. The critical variable is the time of immersion in molten zinc, which has the following classification of defects found during the analysis period, which depends on the quality of chemical cleaning.

Category	Type of defect	
Zinc-related	Zinc lumps	Zinc splashes
Appearance	Welding spatter	Ungalvanized surfaces
Superficial	Blisters (air bubbles)	Clogged threads

**Table 1** Defect category

Source: *Metalyzinc Quality Area*

As can be seen, the different types of defects that were studied were mainly six, where, when grouped together, they are concentrated in only three categories, related to zinc, appearance and surface.

And, according to the type of performance indicator, they were analyzed with a financial, customer, process, learning and growth perspective, as part of the good practices of the balanced scorecard.

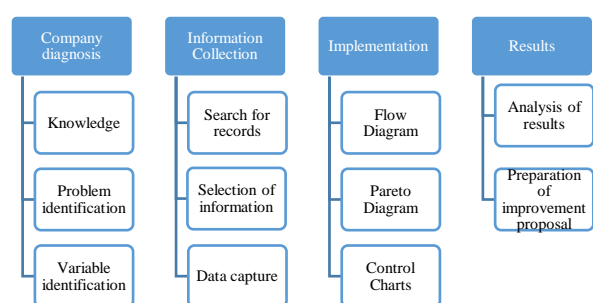
With reference to the use of the indicator, they were determined by their duration, quality and effectiveness.



### General methodology of the study

The steps developed in the research were through the following items in conjunction with the innovation methodology subsequently characterized:

- Diagnosis of the company: Knowledge of the process, identification of areas of opportunity and key indicators.
- Information gathering: Search for records of operations, selection and analysis through statistical tools (Pareto Chart, Statistical Process Control CEP, Bayes Theorem).
- Development of the indicators model according to the opportunities and weaknesses determined in the production line.
- Implementation through the follow-up of the operations with the support of a flow chart generated by guided tours, interviews and observation logs.
- Analysis of the results with statistics, incorporated in each area of the production line, reaching great importance in the process, being an essential tool for decision making through data summary, sampling plan, control, design and research.



**Figure 5** Methodology scheme

Source: Thesis of Martínez Peña, M<sup>a</sup>. Guadalupe

It highlights, Statistical Process Control, is a statistical approach to help operators, supervisors and managers manage quality and eliminate the causes of variability in the process (Berthe and Gidey 2016).

### Innovation methodology

The experimental study applied the steps of the Forth Innovation methodology, proposed by consultant Patricia Galiana in 2017, created by Gijs van Wulfen, is a methodology dedicated to doubling the effectiveness in customer-focused innovation processes that helps develop and improve products, services and business models. Forth helps to improve processes through innovation improvements that work effectively through three of the most useful trends of our time: design thinking, creativity and business reality.

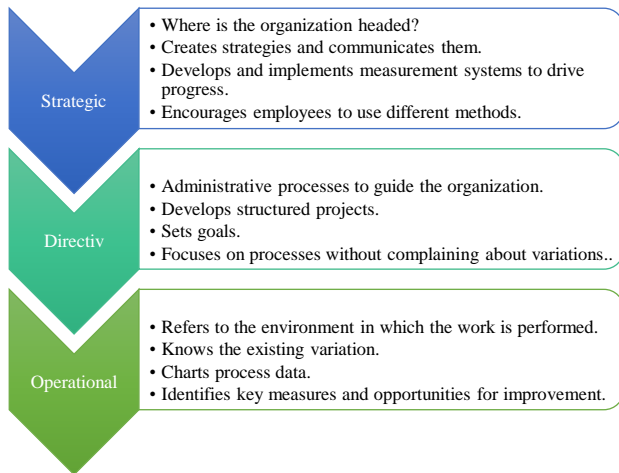
Its name comes from an acronym taken from the first letter of each of the steps that must be followed to develop this methodology. Thus, the nickname FORTH comes from:

- Full steam ahead.
- Observe&Learn (observe and learn).
- Raise Ideas (generate ideas).
- Test Ideas.
- Homecoming.

With this, the FORTH methodology aims to sort out the chaotic state of innovation and foster a culture for innovation in a 20-week expedition.

The results of this innovation expedition are 3-5 mini new business cases for innovative ideas, which are in line with the reality of the organization (Galiana, Patricia; Van Wulfen, Gijs. 2017).

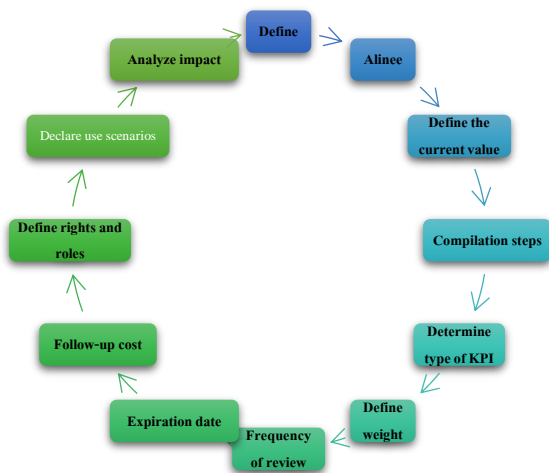
And, with statistical thinking in the methodology, it has contributed at the three levels of the organization, involving the strategic, managerial, and operational area. (See figure 6):



**Figure 6** Diagram of statistical thinking  
 Source: *Gutiérrez and De la Vara (2009)*

**Results**

The operational indicators were aligned with the strategic objectives considering the context, the level, the data, their interpretation and the generation of the action plan. Therefore, the indicator has been considered to influence by being specific, measurable, achievable, real and just in time. And the following scheme simplifies the steps for the design of a KPI used for the galvanizing production line.



**Figure 7** KPI Template: 12 steps to achieve a perfect KPI  
 Source: *BSC Designer*.

Hereby, the steps of the KPI template, applied in the research, are described:

1. The name of the indicator is defined, avoiding combining the objective, time scope and units of measurement.
2. The indicator is aligned with a strategic objective, where it does not imply doing a little better than what was previously done.

3. The current value is defined through questions, from the reference point and the objective, which implies reaching or staying within the tolerance level.
4. The information is collected by identifying the data recorded through the network (connected) or manually.
5. The classification of performance indicators related to success factors or results (achievement of the goal) is performed.
6. The weighting weight (percentage value) is defined with respect to its impact and relevance.
7. The updating periods are defined to avoid the excess of performance metrics and high measurement costs.
8. Establish dates of evaluation or expiration of the indicator for changes in tolerance or focus in the business strategy.
9. A budget is determined for monitoring the indicator, identifying the types of costs.
10. The privileges of the organization's personnel are determined, which implies the level of visualization of the behavior, collection or consultation of results of the indicator of a certain process or work area.
11. The reasons for assigning the indicator and the way of using the data in reports, follow-up or self-monitoring are established.
12. The results or performance of the indicator are analyzed through statistical tools suitable to the understanding of the organization, involving the description of operational and administrative changes.

Subsequently, the following table, as part of the study of a given period and type of material, shows the ordered frequencies of the classification by type of defect in the hot dip galvanizing process as part of one of the indicators identified in the study.

Immersion	Defect Appearance	Defect Surface	Thickness defect
419	4	12	9
241	2	17	12
326	0	11	8
260	0	9	7
474	0	5	5
242	1	7	2
278	1	5	4
436	2	7	5
381	3	2	1
536	4	5	2
380	2	2	2
412	7	1	4

**Table 2** Frequency of immersion and category of defects.  
Source: *Metalyzinc 2020 Quality Area.*

The analysis of the data in table 2 allowed determining key indicators for productivity, safety and quality with the support of IBM SPSS Statistics Software, analyzing the variety of correlation to determine a standard control or improvement of the service or operation in the next orders that influences the immersion time and delivery time scheduling.

It is indicated as a sample of the analysis of the study, three tables with their respective graph with reference to the proportion of statistical control defects where the sample size (immersions) is variable and application of the Pareto diagram:

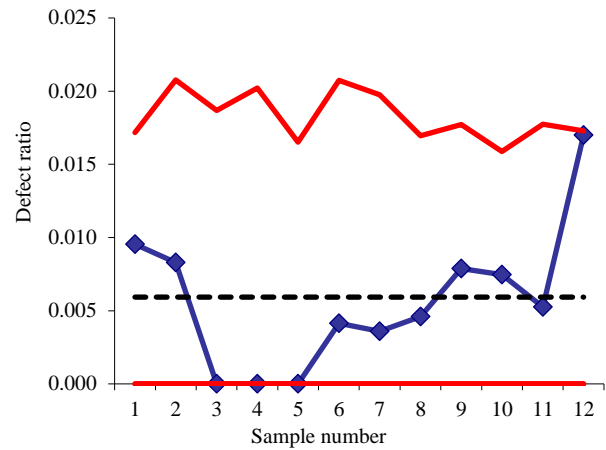
**Input:** Sigma limit = 3

**Output:**  $\bar{p} = 4385 / 26 = 0.006$

**Defect Appearance**

Sample	Sample size	Number of defects	Proportion Defects	p	Upper Limit	Lower limit
1	419	4	0.010	0.006	0.01718	0.000
2	241	2	0.008	0.006	0.02077	0.000
3	326	0	0.000	0.006	0.01869	0.000
4	260	0	0.000	0.006	0.02021	0.000
5	474	0	0.000	0.006	0.01651	0.000
6	242	1	0.004	0.006	0.02073	0.000
7	278	1	0.004	0.006	0.01974	0.000
8	436	2	0.005	0.006	0.01696	0.000
9	381	3	0.008	0.006	0.01773	0.000
10	536	4	0.007	0.006	0.01588	0.000
11	380	2	0.005	0.006	0.01774	0.000
12	412	7	0.017	0.006	0.01728	0.000
<b>Total (Di)</b>	4385	26				

**Table 3** Calculation of appearance defect ratio  
Source: *Own elaboration*



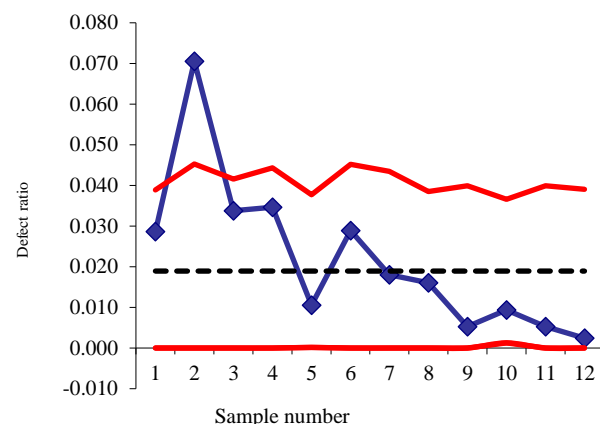
**Graphic 1** Number of sample with respect to the proportion of appearance defects  
Source: *Own elaboration*

**Input:** Sigma limit = 3  
**Output:**  $\bar{p} = 4385 / 83 = 0.019$

**Superficial defect**

Sample	Sample size	Number of defects	Proportion Defects	p	Upper Limit	Lower limit
1	419	12	0.029	0.019	0.03890	0.000
2	241	17	0.071	0.019	0.04526	0.000
3	326	11	0.034	0.019	0.04157	0.000
4	260	9	0.035	0.019	0.04428	0.000
5	474	5	0.011	0.019	0.03771	0.000
6	242	7	0.029	0.019	0.04521	0.000
7	278	5	0.018	0.019	0.04345	0.000
8	436	7	0.016	0.019	0.03851	0.000
9	381	2	0.005	0.019	0.03987	0.000
10	536	5	0.009	0.019	0.03659	0.001
11	380	2	0.005	0.019	0.03990	0.000
12	412	1	0.002	0.019	0.03907	0.000
<b>Total (Di)</b>	4385	83				

**Table 4** Calculation of surface defect ratio  
Source: *Own elaboration*



**Graphic 2** Number of samples with respect to the proportion of surface defects  
Source: *Own elaboration*

**Input:** Sigma limit = 3  
**Output:**  $\bar{p} = 4385 / 61 = 0.014$

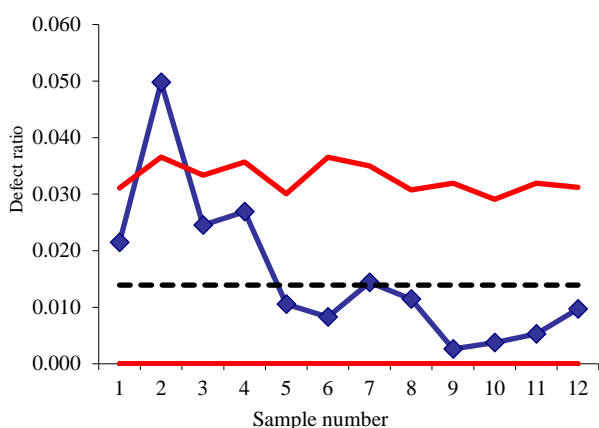
**Thickness defect**



Sample	Sample size	Number of defects	Proportion Defects	p	Upper Limit	Lower limit
1	419	9	0.021	0.014	0.03108	0.000
2	241	12	0.050	0.014	0.03654	0.000
3	326	8	0.025	0.014	0.03337	0.000
4	260	7	0.027	0.014	0.03570	0.000
5	474	5	0.011	0.014	0.03005	0.000
6	242	2	0.008	0.014	0.03650	0.000
7	278	4	0.014	0.014	0.03498	0.000
8	436	5	0.011	0.014	0.03074	0.000
9	381	1	0.003	0.014	0.03191	0.000
10	536	2	0.004	0.014	0.02909	0.000
11	380	2	0.005	0.014	0.03194	0.000
12	412	4	0.010	0.014	0.03122	0.000
<b>Total (Di)</b>	4385	61				

**Table 5** Calculation of defect ratio by thickness

Source: Own elaboration



**Graphic 3** Number of sample with respect to defect to thickness ratio

Source: Own elaboration

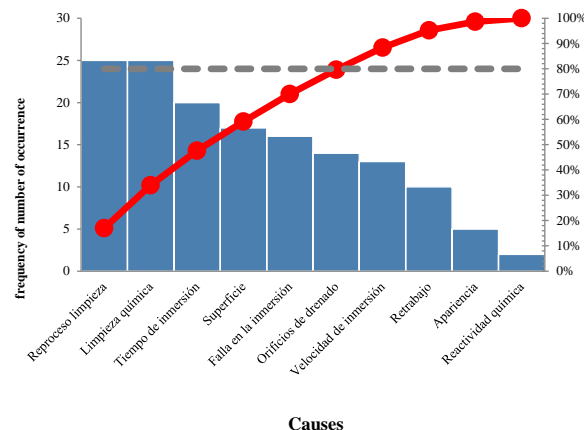
With reference to the detection of the main defects, they were analyzed by the frequency indicated in the Pareto diagram.

Cause	Frequency
Drainage orifices	14
Appearance	5
Chemical reactivity	2
Failure to dive	16
Reworking	10
Reprocess cleaning	25
Immersion time	20
Immersion speed	13
Chemical cleaning	25
Surface	17

**Table 6** Frequencies of defect causes

Source: Own elaboration

The causes shown in Table 6 and represented in Pareto Chart 4 are the result of holding work meetings applying brainstorming, prioritizing the causes with their respective analysis through the Ishikawa diagram with respect to the times of the stages of the forth innovation methodology.



**Graphic 4** Pareto diagram of defect causes

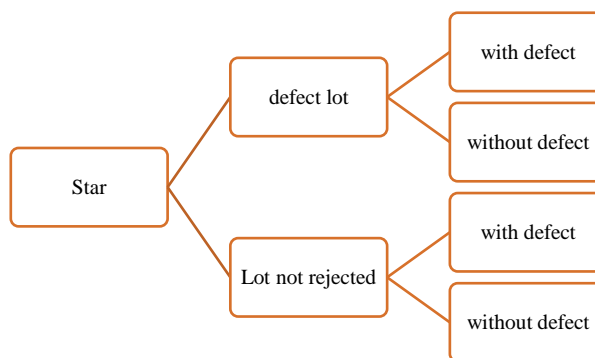
Source: Own elaboration

Finally, Bayes' Theorem was applied to the operations by type of defects and their respective cause, and the following example is presented as evidence of the experimental work:

In the Hot Dip Galvanizing production line. It is assumed that the probability of presence of defect in the zinc coating on the steel structural surface (sill and angles of 3/4" thickness). After the chemical cleaning process and its immersion in the molten zinc bath at 450 degrees Celsius is 2.5%.

Also, it is assumed that, given that a batch of 20 pieces has low coating thickness, the probability of inspection sampling yielding an acceptance result is 95%. In addition, it is assumed that a lot of 20 parts has no defects, upon inspection of the parts, the probability of being rejected by the quality inspector is 8%.

A random lot selected from a customer with a structural roof construction job, selected from the population of customer material received and inspected, generates a rejected coating result. What is the probability that the lot is effectively rejected by the quality area?



**Figure 8** Tree diagram of application of Bayes' Theorem

Source: Own elaboration

P (presence of defect in coating / lot with defect) =

A = Event: Defective lot

B = Event: Batch rejected

$P(A) = 0.025$

$P(B) = 0.02375 + 0.078 = 0.10175$

$P(B/A) = 0.95$

$P(A/B) = (0.025 * 0.95) / 0.10175 = 0.2334 =$   
approximately 23.34 %.

Data that have allowed the training and evaluation of the results in the meetings with the personnel for the establishment of indicators.

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### Conclusions

A KPI, also known as a key performance indicator or key performance indicator, is a measure of the performance level of a process. The value of the indicator is directly related to a previously set target and is expressed in percentage values. A KPI is designed to show how progress is in a particular process or product, making it a reliable performance indicator.

The analysis of the data with SPSS software has allowed visualizing the generation of combination of variables with respect to regression, Pearson correlation, Curvilinear estimation, and their respective scatter plots, contributing in the improvement of the parameters and their adequate relationship of the variables of the hot dip galvanized production line with molten zinc in structural type parts.

The importance of monitoring and combining different variables is identified as a sample of the options to analyze through the software that allows the quality personnel to establish improvement proposals in the formats for recording the performance of the process and to consider the critical variables as the data is analyzed.

However, the specific variables evaluated according to the analysis samples have been as follows:

- Clogged threads.
- Blisters.
- Zinc splashes.
- Dips.
- Delivery delays.

These variables were obtained from the following causes:

- Drainage holes.
- Appearance.
- Chemical reactivity.
- Immersion failure.
- Rework.
- Reprocess cleaning.
- Immersion time.
- Immersion speed.

Also, the optimization of the management model was determined with the determination of three categories of production performance which are:

1. Duration time in rework,
2. Delays in deliveries by type of material, and 3.
3. Zinc coating thickness quality according to material type or specification.

These indicators are part of the management model, and three are highlighted as defects out of five by management authorization in the results section.

The innovation methodology was the axis that moved the technical and statistical part, optimizing the types of duration of each stage of the study, where, currently, innovation management is being developed in accordance with the ISO 56000 family of standards in Metalyzinc's strategic management system.

Based on the results of the application of the statistical tools, five questions were asked as part of the contextual study:

- a) Why is innovation important to Metalyzinc?
- b) Does innovation in anti-corrosion systems make business sense?
- c) What are the main challenges Metalyzinc faces in developing new products or services?
- d) Is Metalyzinc adopting an innovation model in its strategic planning?
- e) What changes do you envision in innovating the management system or organizational structure?

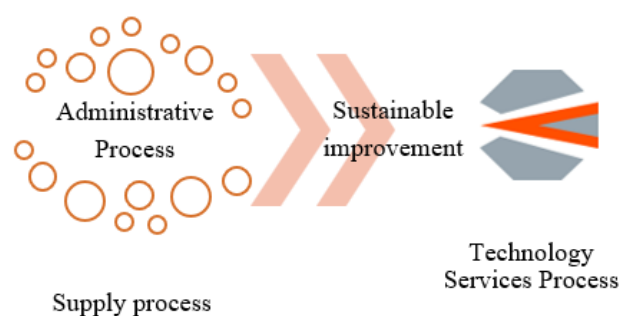
It is key to develop a statistical analysis project with an axis-type guide, as proposed by the Forth Innovation methodology, which guarantees the impact of the study on the sustainable development of operations with relevant performance indicators that are consistent with strategic planning.

The combination of innovation with statistical analysis has fostered a diversity of options to address the optimization or improvement of the areas of opportunity of hot dip galvanizing operations, being the gateway to the development of Big Data analytics topics.

As expectations and challenges of the research, are new challenges to develop a sustainable organization that contributes to the objectives of sustainable development by transforming the organization according to the good practices of the sustainable goals proposed by the United Nations in the final document, entitled "transforming our world: the 2030 Agenda for sustainable development", strengthening the context of Metalyzinc, and its impact on stakeholders by promoting a culture of corrosion protection in a framework of law and cooperation of the human resource.

Maintaining synergies alliance of COBOS Group, and its effectiveness in the application of anticorrosive systems, as well as, the integral management system with the use of process innovation tools, performance analysis, and opportunity for consolidation in the growth of the industrial sector of the anticorrosive protection service through training and participation in the promotion of the anticorrosive protection culture through associations and institutions. Developing a strategy to promote the culture of corrosion protection and to offer protection services for new products such as hydro-pneumatic water tanks, gas tanks, boats, and in the construction and energy sectors.

There is a tendency of the personnel to achieve the strategic goals for decision making contributing in the consolidation of the challenges with the development of three processes in the management system according to the scheme shown in figure 9. Scheme of processes of the management system that involves the areas of Purchasing, Warehouse, Sales, Marketing, Quality, Human Resources, Training, Production, Maintenance, Management, Direction, Technical Support, Transportation.



**Figure 9** Process schematic diagram

Source: Own elaboration 2020

An organizational structure with solid perspectives in general; however, in relation to each job position, job descriptions can cause confusion at times of audit, a competency-based development approach is essential.

And the type of management leadership that has consolidated the organization in its first 30 years of operation has been developed with situational and transformational strategies forging the delegation of activities and trust of skills for the achievement of objectives and with the establishment of KPI performance indicators as the basis for sustainable structural development.

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## Control system for parameter estimation in plastic injection for the automotive industry

### Sistema de Control para la estimación de parámetros en la inyección de plásticos para la industria automotriz

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#### Abstract

In this work, a basic control system is established for the estimation of parameters in the injection of molds to cover product quality standards in the automotive industry. Estimates are made through mathematical tools and error analysis to determine the starting parameters for the injection process and that feed the injector program and then proceed to the adjustment of such parameters in a heuristic way. Establishing a control system to establish the initial injection parameters or those involved in the injection process would avoid waste of material, production times and the scope of the quality standards established by the IATF 16949 2016 standard.

#### Resumen

En este trabajo se establece un sistema de control básico para la estimación de parámetros en la inyección de moldes para cubrir estándares de calidad del producto en la industria automotriz. Se realizan estimaciones a través de herramientas matemáticas y análisis de errores para determinar los parámetros de inicio para el proceso de inyección y que alimentan el programa de la inyectora y luego pasar al ajuste de tales parámetros de una manera heurística. El establecer un sistema de control para establecer los parámetros de inyección iniciales o de los involucrados en el proceso de la inyección evitaría desperdicio de material, tiempos de producción y el alcance de los estándares de calidad establecidos por la norma IATF 16949 2016.

#### Control, Injection, Parameters

#### Control, Inyección, Parámetros

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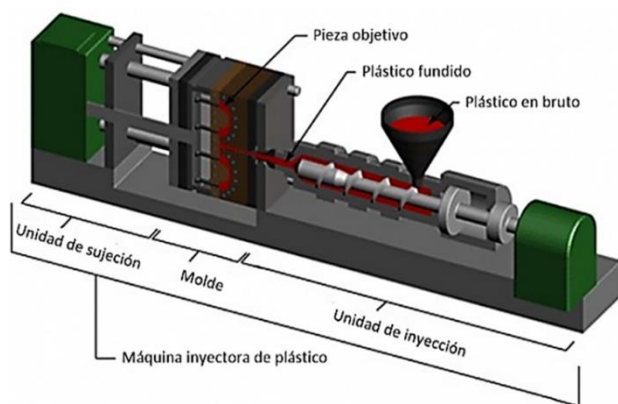
† Researcher contributing as first author.



## Introduction

The injection process cycle has four well-characterized stages: (1) the heating of the thermoplastic, (2) the entry of polymeric material into the mold, (3) the transfer of heat or cooling and (4) the demoulding of the part. The properties and quality of the molds determine the productivity of the process, since the production rate, that is, the cycle time, will depend on the speed with which the material can be heated, injected, solidified and expelled. Among these stages, cooling is the one that requires the longest time, so a good system project is essential not only to reduce the process cycle time, but also to improve the quality of the product (Corazza et al., 2012).

The parts of an injector are illustrated in figure 1, according to (Jurado, et al, 2019):



**Figure 1** General injection process

Once the mold is placed in the injector, the process parameters are prepared and established to feed the injection machine program, in order to obtain a product that meets the quality standards established in the automotive industry of according to the IATF 16949 2016 standard. This will allow automotive companies to acquire injection products with the standard established to be part of the automotive models produced by these.

If a mold is to be used for the first time, it will be important to analyze factors such as: the technical data sheet of the material and the test parameters of the manufacturer or customer. However, a parameter review is performed to begin the molding tests.

Generally, parameters such as: cooling time, closing force, cycle time, among others, are calculated prior to the injection phase and at the end of this phase, the characteristics of the ejected part are verified, such as: lengths, finish, weight and other elements or tests requested by the customer or manufacturer, above all, the scope of the quality standard for automotive parts.

When they are already run molds, previously used, tested or improved, it is only valued that they comply with the established parameters of the process but that the required quality conditions are guaranteed within the standards established by the IATF 16949 2016 standard.

Within the process parameters the following are considered critical: injection time, mass cushion, maximum injection pressure. But they are also continuously monitored: The cycle time, the cooling time, the mold temperatures, the weight of the piece and the temperature of the dough.

In this work it is proposed to establish a control system of three parameters such as the closing force, the cooling time and the cycle time, in order to have them as a starting point to feed the injector program and start the injection process, we consider basic geometric structures such as circles, rectangles, and squares.

## Justification

According to (Jurado, 2019), the importance of the injection process has caused various authors to have carried out a large amount of work and research to understand the effects of the injection process variables on the final properties of the molded part, among from which the works of Juárez, D., Balart, Peydró & Ferrándiz (2012) can be compiled, who coincide in the existence of previous studies that try to understand the injection process by analyzing the influence of certain process parameters with regarding certain effects that affect the injected parts. (Prada, 2017)

In (Boroat, 2019), they propose a model to quantify the interactions between several parameters, such as: the mold, the melting temperature of the polymer, the thickness of the geometry and the compaction pressure applied on the residual stresses and the contraction of flat pieces.

In (Bushko, 1995) they characterize the influence of four process parameters on the roughness of the final pieces obtained by injection, as a control parameter to guarantee the functionality and integrity of a surface.

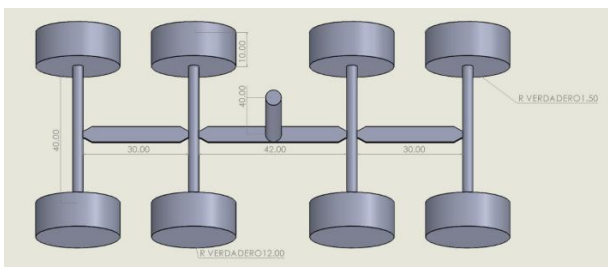
With the fourth industrial revolution called 4.0, the use of digital technologies in industrial processes to make them more efficient is established, in this work a control system is proposed that allows to calculate three established parameters and with them make a first approximation to the data that they will feed the injector program, and then proceed to make adjustments to such parameters based on a basic interpolation process and acquire a “good” quality ejected part.

*Description of the method*

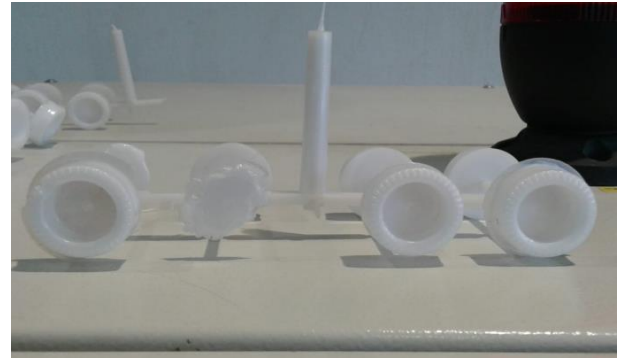
For the development of this work, a Battlenfeld PLUS 35/75 unilog B injection molding machine was used (figure 2). And a mold for the injection of a miniaturized set of wheels (figure 2a and 2b):



**Figure 2** Battlenfeld injector mold



**Figure 2a** Miniaturized car tires design



**Figure 2b** Ejected model in tests

**Development**

According to (Bigerelle, 2008) there are also some mathematical models to determine the number of cavities in a mold based on machine-dependent magnitudes, such as the closing force, the maximum injection capacity and the physical dimensions of the machine.

Next, the calculation of the closing force is established from the following formula:

$$F_c = A_p \cdot P_i \tag{1}$$

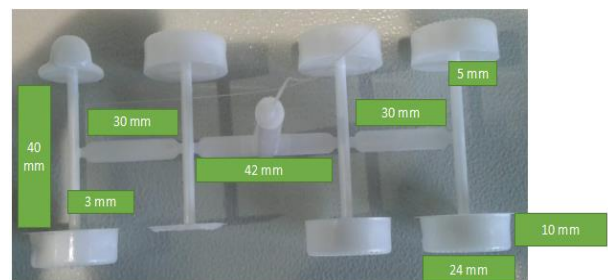
Where:

$F_c$  is the closing force.

$A_p$  is the surface area of element to be injected.

$P_i$  is the internal pressure of the mold.

For the mold used in this work, the following data are considered (figure 3):



**Figure 3** Considerations for surface area.

The projected area of the four sets of tires corresponds to four times 600 mm<sup>2</sup> plus the area of the casting, which was considered 510 mm<sup>2</sup>, thus obtaining the value of:

$$A_p = 2910mm^2 = 29.1cm^2$$

The material used for injection into the tire mold is polystyrene (PS), which is why it is established:

$$P_i = 400\text{bar}$$

according to the specific properties for the injector Battlenfeld.

Then the closing force is calculated:

$$F_c = A_p \cdot P_i$$

$$F_c = (29.1\text{cm}^2)(400\text{bar}) = 11640\text{kgf}$$

Considering the empirical recommendation that the maximum closing force of the machine is approximately 20% higher than that necessary for the injection of the part in question. We will have the following:

$$F_c = 11640 + 2328 = 13,968\text{kg}$$

Now we will proceed to calculate the cooling time, using the formula:

$$t_k = \frac{s^2}{\pi^2 - \alpha_{eff}} \ln \left\{ \frac{4}{\pi} \left( \frac{T_{melt} - T_{mold}}{T_{eject} - T_{mold}} \right) \right\}$$

Where:

$t_k$  is the cooling time

$s$  is the thickness of the wall

$\alpha_{eff}$  the thermal diffusivity

$T_{melt}$  is the temperature of the dough

$T_{mold}$  is the temperature of the mold.

$T_{eject}$  the draft temperature

For the case of the mold of miniaturized rims, this boils down to:

$$T_k = (2.82)(16\text{mm}^2) = 45.12\text{seg}$$

We consider in the formula the constant 2.82 associated with the material used for the process, in this case, that of polystyrene (PS) and the thickness corresponding to 4mm.

Finally, we calculate the third associated parameter: the cycle time, defined as triple the cooling time.

$$T_c = 3(45.12) = 135.36\text{seg} = 2.256\text{min}$$

With the values obtained through the formulas of the parameters: cooling time, closing force and cycle time, the injector program is fed to start the injection process of the miniaturized tires: (figure 4).

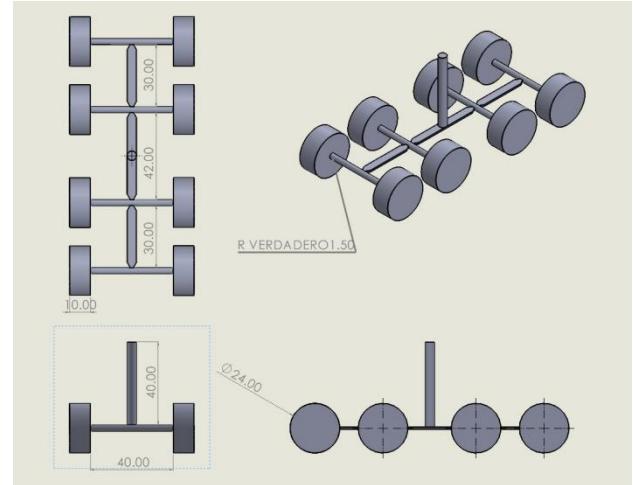


Figure 4 Different views of the injection model

## Results

Once referenced to the start parameters, the first ejection tests are carried out. (Figure 5a and 5b).

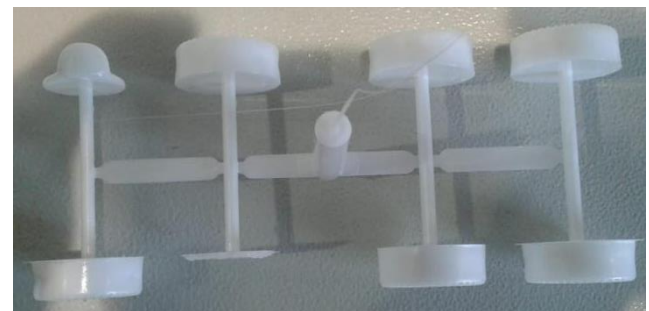


Figure 5a Part ejected during tests.

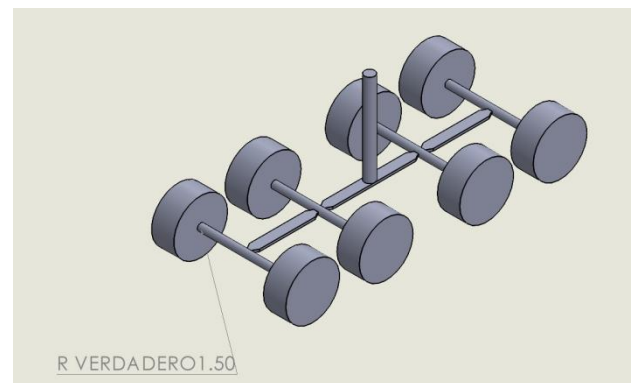


Figure 5b Final ejected part.

The parameters are adjusted through interpolation until the part is finished (see table 1).



Closing Force	Cooling time	Cycle time
13,968 Kg	45.12 seg	2.256 min
14,000	45.00	2.000
13,990	43.00	1.500
13,970	40.00	1.250
13,950	38.00	1.000

**Table 1** Variation of injection parameters for miniaturized tires

As a test of this control system to establish a starting approximation of the three parameters established in this work, a test was carried out with a part\_X, in a company\_X dedicated to the injection of plastics for the automotive sector, such a part is of geometry basic.

In the first row, the starting values are placed and other values are provided that approximate the real values required to obtain the ejected parts with the quality requirements under the IATF 16949 2016 standard (table 2).

Closing Force	Cooling time	Cycle time
2420 kN	43.12seg	2.5 min
2415	38.00	2.0
2400	35.00	1.5
2396	30.00	0.83

**Table 2** Variation of injection parameters for part\_x

## Conclusions

In both processes, it has been seen that the parameters obtained by the formulas that define the closing force and the cooling time represent a good approximation in terms of their proximity to the real values required for the injection process, which avoids doing numerous heuristic tests. and material waste.

Regarding the cycle time, significant differences are seen with the real time of the process, especially in the practice in the injection of pieces within the company.

An important advantage of the proposed control system is not having a starting blind spot, but a better approximation to the values of the three parameters established in this work.

The control system was programmed, considering data such as the geometry of the part and using an interpolation method with two references, however it is proposed to carry out the program in a more robust way with a number of significant tests and using a Lagrange or interpolation type. It allows them to improve the estimation of the injection parameters established in this work, as well as to consider others that facilitate having a sufficiently precise approach to minimize times, avoid significant material waste and above all cover the quality indicators of automotive parts standardized by the IATF 16949 2016 standard, which for companies in the plastic injection industry, especially micro-companies, would be a competitive advantage to position themselves in the market.

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## Microservices architecture as a viable option to support the organic growth of PYMEs

### La arquitectura de microservicios como una opción viable para apoyar el crecimiento orgánico de las PYMEs

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#### Abstract

Generally, computer developments for business activities are focused on systematizing data processing. Activities that as the company grows or changes, they also undergo changes. However, computer systems are not easy to modify when they are done through traditional methodologies. The microservices architecture is characterized by being a modular development, specifically it is divided into independent services that communicate with each other through APIs. These services run independently and autonomously, so if an PYME changes its needs, only new services are added that can interact with the existing ones. Therefore, the ability to respond to changes is increased. Objective: General: Implementation of a Computational System based on Microservices for the management of a PYME. Specific: Identification of horizontal and vertical scalability needs, Identification of technologies and services. Development and testing of services, Coupling and testing. Methodology used: SCRUM is designed for projects with a high level of uncertainty. In this project, it was not known at the outset which technologies should be implemented. Contribution: Serve as a guide in the identification of viable technologies to implement microservices, focused on scalability in PYMEs.

#### Resumen

Generalmente los desarrollos computacionales para actividades empresariales están enfocados a sistematizar procesamiento de datos. Actividades que conforme la empresa crece o se modifica, éstas también sufren cambios. Sin embargo, los sistemas computacionales no son fáciles de modificar cuando se realizan a través de metodologías tradicionales. La arquitectura de microservicios se caracteriza por ser un desarrollo modular, específicamente se divide en servicios independientes que se comunican entre sí mediante API. Estos servicios se ejecutan de forma independiente y autónoma, por lo que, si una PYME cambia sus necesidades, sólo se agregan nuevos servicios que pueden interactuar con los ya existentes. Por lo que se incrementa la capacidad de respuesta a los cambios. Objetivo: General: Implementación de un Sistema Computacional basado en Microservicios para la gestión de una PYME. Específicos: Identificación de necesidades de escalabilidad horizontal y vertical, Identificación de tecnologías y servicios. Desarrollo y pruebas de servicios, Acoplamiento y pruebas. Metodología usada: SCRUM está diseñado para proyectos de alto nivel de incertidumbre. En este proyecto, no se sabía de inicio qué tecnologías debían implementarse. Contribución: Servir de guía en la identificación de las tecnologías viables para implementar microservicios, enfocados a la escalabilidad en PYMEs.

**PYME, microservices, scalability**

**PYME, microservicios, escalabilidad**

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## Introduction

In recent years, when a scalability problem is addressed in software development, two main pillars have been erected, the first being the integration into cloud computing platforms and secondly the selection of clean architectures, such as hexagonal and based on microservices. Although microservices architectures are scalable in nature, it must be considered that said scalability responds to a solution that is growing in the solution and not necessarily the growth of the company that implements it. When a Computer System is developed based on the current needs of the company or in the best of cases, with some future considerations, it happens that the company modifies its operations and these may not be the ones considered in the future. This implies that the Computer System is no longer viable and must be modified, which results in the original developer being the one who modifies it or having exhaustive documentation for a new developer to update it, so that always ends up doing a new system. As a proposed solution, it is considered that the fact of segmenting the Computational System based on the services required, presents the possibility of carrying out the scaling required by the SME, over time. Since each service is independent and autonomous with respect to the others, and new services can be coupled as required without having to rewrite the entire code.

In this work, each of the development phases and the technology used are exposed, according to tests based on response times, security and coupling capacity.

## Theoretical framework

We can define electronic commerce that is carried out through the internet as the exchange of commercial information using this data transmission network as a medium in order to acquire goods or services. Microservices architecture is an approach to developing software solutions by dividing it into different modules or low-coupling services, each of them executing a process independent of the rest. Cloud computing is a scheme for the provision of computing resources through a distributed computing system that are dynamically supplied to the consumer.

A continuous integration and deployment chain refers to the process of automating operational tasks when building and deploying software. CI (Continuous Integration) covers the operations of building applications from source code while CD (Continuous Deployment) involves those operations referring to the start-up of the built software.

## Development

11 microservices were developed grouped into 2 modules (Providers and clients) using the Java Spring Boot framework that consist of a secure session handler (Provider / Client security), an event handler for each module (Events Provider / Client), administrators of business information (Business Management), of the client (Clients management), and of products and services (Products / Services management), a manager of the purchase and sale process (Purchase / Sale) a point of consumption of product information and services (Products / services) and finally a microservice for registering customer, supplier and business information (Onboarding). The selection of Spring Boot is based on the robustness of the framework and the ease with which unit and integration tests can be automated, a key step in the development of services that must maintain a low coupling. For information management, MongoDB was integrated in order to store and retrieve the information of the actors. The main use of a non-relational database responds to specific needs of the solution, such as the ability to consult coordinate information in real time, and to perform searches based on parameters. The nature of a non-relational database helps to improve the experience in these specific processes that are the main part of the solution. The session management was implemented using Redis, this database engine not only allows a more advanced administration of the sessions, but also acts as a general information dashboard in which all the microservices can obtain information in common, becoming a channel more efficient communication than an event queue for certain actions.

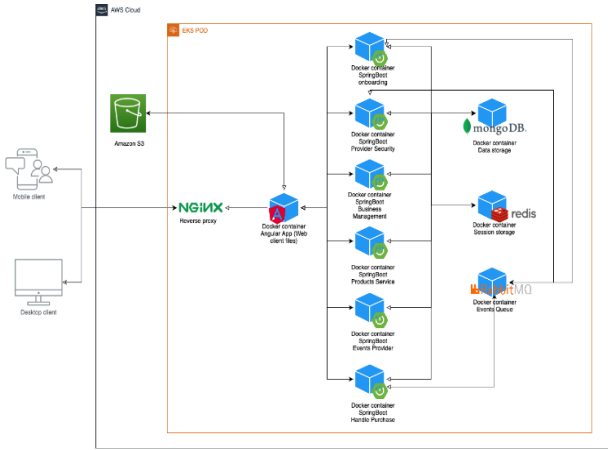


Figure 1 Microservices architecture for providers module  
Source: Own elaboration

RabbitMQ was also implemented to manage event queues in communication between microservices, and with the outside world. When an architecture of this style is designed, it is necessary to implement different communication channels where it is possible to report or consult events that are of common interest for one or more microservices. 2 Angular Web clients were also developed for consumption from the end devices, both modules were designed with easy integration with microservices in mind, allowing to enable and disable functionalities in a simple way.

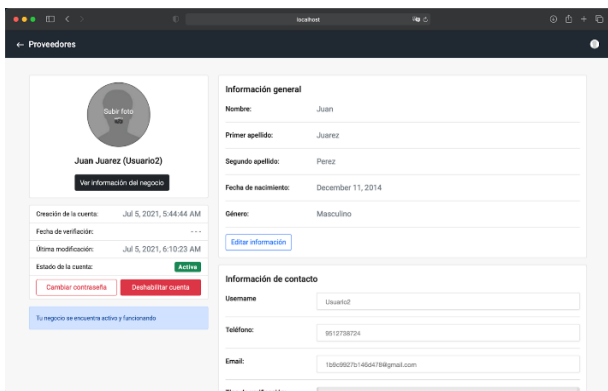


Figure 2 Suppliers module, profile editing functionality  
Source: Own elaboration

Angular was selected as the frontend development framework because it allows more robust and less casual development. Although the decision of frontend technologies are not usually influenced by the architecture of the solution, they are influenced by the size of the project, and when an architecture is designed to improve scalability, it is useful to have technologies that allow this scalability in a organic, especially when it comes to SMEs, since they benefit from being able to invest their resources in maintaining an infrastructure that corresponds to their volume of sales or traffic.

As more traffic is generated, the cost of maintenance will increase as well. For the deployment of all the elements, it was necessary to use docker containers and in this way facilitate the maintenance of the microservices, as well as Kubernetes to improve monitoring and ensure their response.

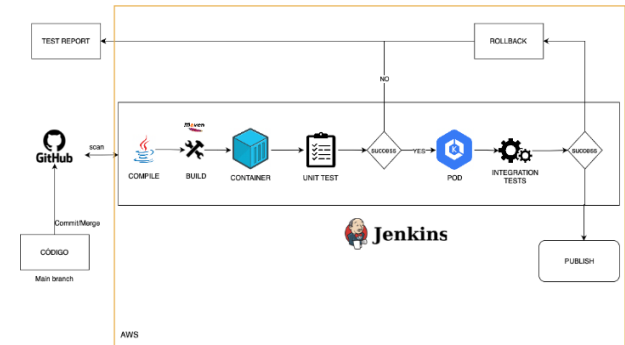


Figure 3 Continuous integration and deployment scheme (CI / CD)  
Source: Own elaboration

Finally, by designing a continuous integration and deployment model using the Jenkins tool, it was possible to automate all the tasks corresponding to the packaging, dockerization and deployment of the microservices on the AWS cloud, this integration and deployment process also contributes to the scalability of the solution, as it allows making changes more efficiently.

Choosing a cloud computing service provider like AWS is perhaps the most obvious step an SMB can take to deploy a software project. These types of providers offer payment schemes based on traffic, that is, the use that the solution is having, in this way the company will not have to make a large investment in hosting until this solution has high traffic.

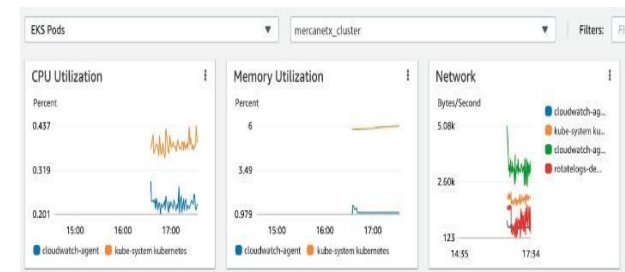


Figure 4 Kubernetes pod monitoring on AWS  
Source: Generated with the Amazon Cloudwatch tool



All of the above was proposed as an initial development, since within the general design of the solution, 2 additional modules (administrators and dispatchers) are contemplated whose implementation would require 7 microservices and 2 additional Web clients.

## Results

In addition to all the advantages that a non-monolithic infrastructure brings with it, such as the low level of coupling between the functionalities, for the SME, having a development where the architecture is completely modularized also represents a possibility of implementing small parts of the solution and freeing up functionalities progressively as your infrastructure as a company and economic condition can allow it.

## Gratitude

We thank the Tecnológico Nacional de México Campus Oaxaca for its support in carrying out this work.

## Conclusions

Current technologies respond satisfactorily in computational development through architectures based on microservices. With regard to database managers, programming languages and container platforms. However, not all of them do, it is necessary to carry out tests of response times, security in the transactions and coupling. Factors such as resources, time and personnel influenced the design procedure of the following architecture, as well as the selection of the technologies to be used within it. For the development of MercanetXpress (Registration in process), a solution for an SME dedicated to connecting product and service providers with customers and distributors, vertical and horizontal scalability needs were identified for both the solution (platform) and the company, as that part of his business plan consisted of implementing the solution in certain geographical locations and replicating it following the organic growth of the company.

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**Abstract (In English, 150-200 words)**

Objectives  
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**Introduction**

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General explanation of the subject and explain why it is important.

What is your added value with respect to other techniques?

Clearly focus each of its features

Clearly explain the problem to be solved and the central hypothesis.

Explanation of sections Article.

**Development of headings and subheadings of the article with subsequent numbers**

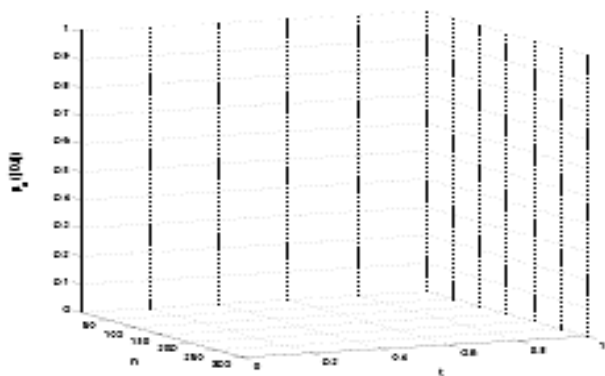
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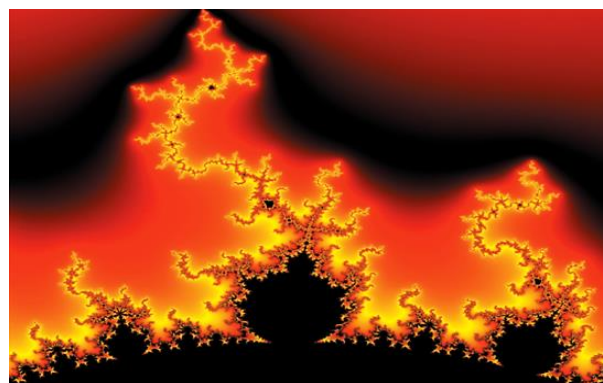
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